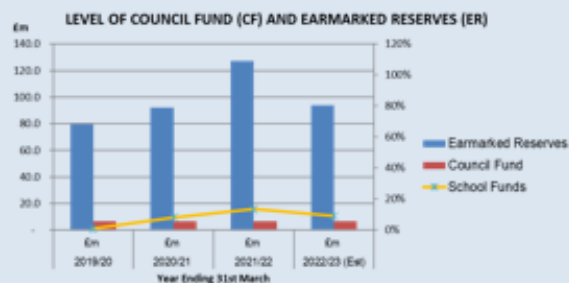


## Appendix 10 - Financial Resilience

The following tables, charts and figures give an indication of the financial resilience of the Council as per the Statement of Accounts

### Level of Council Fund (CF) and Earmarked Reserves (ER)



### Level of Reserves

	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 (Est) £m
Earmarked Reserves	79.5	92.2	127.2	93.9
Council Fund	6.5	6.5	6.5	6.5
School Funds	1.1	9.6	15.7	10.5

### Budgeted Sources of Funding

Total Revenue Funding	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000
Revenue Support Grant	214,343	228,077	240,796	265,612
Council Tax	66,268	72,193	75,134	77,400

### Budgeted Revenue Funding Split



### Financial Performance and Ratios

Ratio	2018/2019 £'000	2019/2020 £'000	2020/2021 £'000	2021/2022 £'000
Net Worth (Assets - Liabilities)	- 48,973	- 10,982	- 91,810	39,494
Net Worth (exc Pension Liab.)	351,614	340,845	383,304	442,696
Working Capital Ratio	1.08	1.03	1.56	1.77
Gearing Ratio	52.8%	51.9%	70.4%	104.1%

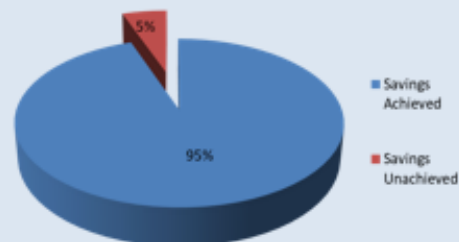
The figures below shows the 22/23 forecast position for both revenue and capital

### 2022/23 Revenue Forecast Position - December

Directorate	Current Budget £'000	Budget Forecast £'000	Variance £'000	Variance %
Children Services	28,185	30,486	2,301	8.2
Adult Services	59,264	58,537	- 727	(1.2)
Prevention & Inclusion	925	758	- 167	(18.1)
Finance	5,155	5,044	- 111	(2.2)
People, Policy & Transformation	14,274	14,563	289	2.0
Law & Standards	4,812	4,709	- 97	- 2.1
Housing & Communities	4,688	6,582	1,894	40.4
Environment & Public Protection	15,060	15,480	400	2.7
Infrastructure	12,184	13,815	1,511	12.5
Regeneration & Economic Development	5,813	5,698	- (115)	(2.0)
Education	16,871	16,545	- (326)	(1.9)
Schools	122,267	127,552	5,285	4.3
<b>Total Directorates</b>	<b>289,218</b>	<b>299,549</b>	<b>10,331</b>	<b>3.6</b>
Capital Financing	23,571	21,290	- (2,281)	(9.7)
Contingency/ Provisions	6,710	3,819	- (2,891)	(43.1)
Levies / other	24,528	23,316	- (1,212)	(4.9)
Reserves / Transfer	(1,015)	(6,298)	- (5,283)	- 520.5
<b>Total Budget</b>	<b>343,812</b>	<b>341,876</b>	<b>- (1,936)</b>	<b>(0.6)</b>
C Tax deficit	-	250	250	-
<b>Projected Over/ (Under) spend</b>	<b>343,812</b>	<b>341,826</b>	<b>- (1,986)</b>	<b>(0.6)</b>

### Revenue Savings Achieved and Unachieved (December 2022/23)

#### 2022/23 REVENUE SAVINGS ACHIEVED AND UNACHIEVED



### Analysis of Unachieved Savings

#### ANALYSIS OF UNACHIEVED SAVINGS - 2022/23



### 2022/23 Capital Forecast Position - December

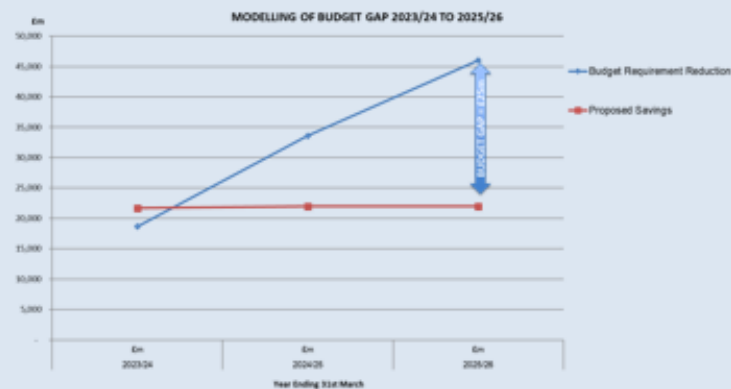
Directorate	Final Budget £'000	Budget Forecast £'000	Variance £'000	Slippage £'000	Variance (Under)/ Overpend £'000
Education	39,038	33,129	- (5,909)	-	-
Environment & Public Protection	9,508	8,624	- (884)	-	- (128)
Housing & Communities	44	-	- (44)	-	-
People, Policy & Transformation	3,856	3,786	- (70)	-	27
Prevention & Inclusion	3,601	2,422	- (1,179)	-	- (669)
Regeneration & Economic Development	19,283	7,803	- (11,480)	-	- (816)
Adult Services	197	165	- (32)	-	- (32)
Children Services	970	982	12	-	236
Infrastructure	13,937	5,013	- (8,924)	-	- (239)
<b>Total Budget</b>	<b>90,434</b>	<b>61,924</b>	<b>- (28,510)</b>	<b>- (18,139)</b>	<b>- (1,462)</b>

The tables below show the Medium Term Financial Plan (MTFP) and the risks facing the Council.

### MTFP Scenario

	2023/24 £m	2024/25 £m	2025/26 £m
Financial Pressures	48,573	76,567	101,392
Technical adjustments	-	-	-
Financial Pressures	48,573	76,567	101,392
Funding reductions	- 29,924	- 42,965	- 55,370
Budget Requirement Reduction	18,649	33,603	46,022
Reserve transfers	563	563	563
Proposed Savings	21,676	21,960	21,960
Shortfall to requirement	- 2,464	12,206	24,625

### Modelling of Budget Gap 2023/24 to 2025/26



### Capital Expenditure & Need to borrow

Capital Expenditure	2021/22 Actual £m	2022/23 Estimate £m	2023/24 Estimate £m	2024/25 Estimate £m
Total capital expenditure	52.7	TBC	TBC	TBC
Capital Financing Requirement				
Investments or (new borrowing)	-	TBC	TBC	TBC
CFR	276.7	TBC	TBC	TBC

## Appendix 10a – Projected earmarked reserves

Reserve	Balance at 31-Mar-22	Balance at 31-Mar-23	Balance at 31-Mar-24	Balance at 31-Mar-25
	£'000	£'000	£'000	£'000
Council Fund	(6,500)	(6,500)	(6,500)	(6,500)
Balances held by schools for future use	(15,737)	(10,453)	(10,453)	(10,453)
<b>Earmarked Reserves:</b>				
Music Service	(127)	(127)	(127)	(127)
Pay Reserve	(1,418)	(1,418)	(1,418)	(1,418)
Insurance Reserve	(1,162)	(1,162)	(1,162)	(1,162)
MMI Insurance Reserve	(602)	(602)	(602)	(602)
Education Achievement Service	(92)	(92)	(92)	(92)
Schools Redundancies	(1,098)	(913)	(913)	(913)
General Investment Risk Reserve	(2,631)	(2,759)	(2,495)	(2,231)
European Funding I2A & CFW	(1,398)	(1,474)	(1,474)	(1,474)
MTFP Reserve	(9,401)	(6,549)	(6,454)	(5,454)
GEMS Redundancies	(78)	(78)	(78)	(78)
Landfill (fines reserve)	(332)	(343)	(343)	(343)
COVID Risk Reserve	(1,820)	(1,820)	(1,820)	(1,820)
<b>SUB TOTAL - RISK RESERVES</b>	<b>(20,159)</b>	<b>(17,337)</b>	<b>(16,978)</b>	<b>(15,714)</b>
Capital Expenditure	(9,928)	(14,524)	(14,524)	(14,524)
Displacement Headroom	(10,279)	(1,812)	(1,812)	(1,812)
Capital Grants Unapplied	(3,210)	(3,210)	(3,210)	(3,210)
Transformation Plan Fund	(7,567)	(6,406)	(2,704)	(2,704)
Super Connected Cities	(170)	(42)	-	-
School Works	(27)	(27)	(27)	(27)
School Reserve Other	(929)	(457)	(5)	(5)
Schools ICT Sustainability	(50)	(100)	(150)	(200)
Feasibility Reserve	(54)	(51)	(51)	(51)
Chartist Tower	(256)	-	-	-
Usable Capital Receipts	(9,390)	(7,469)	(7,469)	(7,469)
Streetscene Manager Support	(11)	-	-	-
<b>SUB TOTAL - ENABLING RESERVES</b>	<b>(41,871)</b>	<b>(34,098)</b>	<b>(29,952)</b>	<b>(30,002)</b>
Municipal Elections	(180)	-	-	-
Local Development Plan	(515)	(495)	(273)	(144)
Strategic Development Plan	(110)	(165)	(220)	(275)
Glan Usk PFI	(1,607)	(1,607)	(1,607)	(1,607)
Southern Distributor Road PFI	(39,940)	(39,043)	(39,043)	(39,043)
Building Control	(124)	(162)	(162)	(162)
Loan modification technical reserve (IFRS 9)	(513)	(408)	(408)	(408)
Soft Loan interest equalisation reserve	(1,648)	(1,348)	(1,348)	(1,348)
Kingsway	(64)	-	-	-
<b>SUB TOTAL - SMOOTHING RESERVES</b>	<b>(44,701)</b>	<b>(43,228)</b>	<b>(43,061)</b>	<b>(42,988)</b>
Works of art	(21)	(21)	(21)	(21)
Theatre & Arts Centre	(232)	(232)	(232)	(232)
Environmental Health - Improve Air Quality	(49)	(49)	-	-
Apprenticeship Scheme	(7)	(7)	-	-
City Economic Development Reserve	(90)	(90)	(90)	(90)
Welsh Language Standards	(127)	(88)	(88)	(88)
Port Health	(20)	(20)	(20)	(20)

Reserve	Balance at 31-Mar-22	Balance at 31-Mar-23	Balance at 31-Mar-24	Balance at 31-Mar-25
	£'000	£'000	£'000	£'000
Financial System Upgrade	(600)	(296)	(168)	(0)
SS Covid recovery	(563)	-	-	-
Events	(275)	(310)	(310)	(310)
Voluntary Sector Grants	(27)	-	-	-
IT Development	(53)	-	-	-
Joint Committee City Deal Reserve	(662)	(662)	(662)	(662)
Civil Parking Enforcement	(193)	-	-	-
Community Covid Recovery Fund	(500)	(500)	-	-
City Services – refurbishment & cleansing of open spaces	(19)	-	-	-
Green Recovery Task Force	(1,000)	(957)	(457)	0
Business Support	(81)	-	-	-
Business Development Grants	(250)	-	-	-
Community Occupational Therapy	(53)	(3)	(0)	(0)
Directly Managed Community Centres Maintenance	(50)	(50)	(50)	(50)
IT Infrastructure	(647)	(120)	-	-
PSB Contribution	(40)	(40)	(20)	-
COVID Reserve	(426)	(351)	(220)	(120)
Homelessness Prevention	(327)	-	-	-
Chief Education Grant	(568)	(111)	(111)	(111)
Home to School Transport - St Andrews	(499)	(183)	(114)	(0)
Housing Supply review	(25)	-	-	-
Anniversary tree planting / green canopy	(3)	(3)	-	-
Cariad Casnewydd	(170)	(166)	(100)	-
Community Gardening Schemes	(180)	(180)	(90)	-
Market Arcade owner contributions	(51)	(51)	(51)	(51)
Parks & Open Spaces	(2,500)	(1,300)	(400)	-
Discretionary Rate Relief	(900)	(727)	(342)	-
Domiciliary Care Service Capacity	(500)	(302)	(0)	(0)
Social Services PPE Reserve	(212)	-	-	-
St. Andrews Primary	(305)	(157)	-	-
Communications Corporate Requirement	(232)	(232)	-	-
Decarbonisation Projects	(90)	-	-	-
Prior Year Underspend - 21/22	(7,895)	-	-	-
<b>SUB TOTAL - OTHER RESERVES</b>	<b>(20,442)</b>	<b>(7,209)</b>	<b>(3,547)</b>	<b>(1,756)</b>
<b>RESERVES TOTAL</b>	<b>(149,409)</b>	<b>(118,823)</b>	<b>(110,490)</b>	<b>(107,411)</b>

### Reserves recommended for repurposing:

Education Achievement Service	(92)
COVID Risk Reserve	(910)
Green Recovery Task Force	(957)
Domiciliary Care Service Capacity	(302)
Apprenticeship Scheme	(7)
Community Occupational Therapy	(3)
Directly Managed Community Centres Maintenance	(50)
IT Infrastructure (see separate tab for detail)	(213)
Anniversary tree planting / green canopy	(3)
<b>Total</b>	<b>(2,537)</b>

**APPENDIX 10b - Summary of Transformation Fund spend and forecast**

<b>Transformation Fund - Summary Forecast</b>	<b>£'000</b>
Balance B/F 31st March 2022	(7,567)
Total forecast spend 2022/23	1,161
<b>Transformation Fund balance 31st March 2023</b>	<b>(6,406)</b>
Further Funding Required:-	
Bids & Savings Proposals	
2023/24	3,702
2024/25	0
2025/26	0
<b>Remaining Transformation Fund available for future use</b>	<b>(2,704)</b>